

THE CITY OF PRINCE ALBERT



GENERAL FUND BUDGET FOR YEAR ENDING DECEMBER 31, 2019

CITY OF PRINCE ALBERT
GENERAL FUND
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GENERAL FUND
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CITY OF PRINCE ALBERT
GENERAL FUND
LETTER OF TRANSMITTAL

December 10, 2018

This document represents The City of Prince Albert's General Fund Budget for 2019.

The General Fund accounts for the widest variety of City activities. The costs of policing, fire and emergency services, streets and roads, transit operations, parks, recreation, building maintenance as well as the majority of administrative costs of the City are shown in this fund. Although most areas of service within the General Fund will have some revenue that is used to help offset the cost of the service provided, the bulk of the costs within the General Fund are funded by the property tax levy.

The other Funds that make up the balance of The City of Prince Albert's activities are: Airport Fund, Sanitation Fund, Land Fund and the Water Utility Fund.

The City of Prince Albert has moved towards presenting its budget document pursuant to industry best practices. The 2019 Budget Document presents all General Fund revenues and all General Fund expenses in a single table, but then further segments those values by operating areas sorted by Departments and Functional Areas. Overall the reformatting makes the ongoing comparison of Budgets and Financial Statements more understandable and meaningful.

A few notable comments to make with respect to the information within the City's Budget are:

1. The Police Service Budget is determined by the Board of Police Commissioners. The Board's role is then to submit a request to the City for the necessary funding for the cost of policing.
2. The budgeted consolidated revenues and expenses for 2018, shown on the General Fund Consolidated Summary on page 5, differ from what was presented in the prior year as the budget for the Emergency Communication Centre (ECC) is no longer incorporated in the City's budget as it is no longer part of the City's operations as of August 2018. The ECC operations had no impact on the City's budget as they were fully funded by the Provincial Government.
3. Some of the 2018 Budget Comparative Figures in Functional Areas may differ from what was presented in the prior year due to reorganization between Functional Areas (i.e. Prime Ministers' Park is now part of the new Outdoor Sports Fields Functional Area and the budget for some items have also been transferred here from the Parks Functional Area and the Playgrounds and Playstructures and Playfields Functional Area (now Playgrounds and Playstructures). Therefore, comparative budget figures from 2018 have been restated to reflect this reorganization.

The City of Prince Albert's 2019 General Fund Budget recognizes projected revenues necessary to fund operating expenses, capital projects, and transfers to reserves.



Cheryl Tkachuk, CPA, CMA, CPHR
Director of Financial Services



FUNCTIONAL AREA: GENERAL FUND CONSOLIDATED

	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$39,267,940)	(\$38,023,770)	(\$1,244,170)
User Charges and Fees	(8,602,620)	(8,330,030)	(272,590)
Operating Grants and Donations	(10,550,380)	(10,498,640)	(51,740)
Grants in Lieu of Taxes	(7,589,010)	(7,383,990)	(205,020)
Interest and Penalties	(1,139,830)	(918,600)	(221,230)
Sundry	(440,550)	(585,640)	145,090
Total Revenues	(67,590,330)	(65,740,670)	(1,849,660)
EXPENSES			
Council Remuneration	425,990	381,990	44,000
Salaries Wages and Benefits	40,497,450	38,540,710	1,956,740
Contracted and General Services	4,473,960	4,672,960	(199,000)
Financial Charges	144,850	116,520	28,330
Grants and Donations	3,310,840	2,980,910	329,930
Utilities	2,617,210	2,545,390	71,820
Interest on Long Term Debt	155,450	174,720	(19,270)
Fleet Expenses	3,467,670	3,021,360	446,310
Maintenance Materials and Supplies	5,291,840	5,082,130	209,710
Insurance	482,860	458,350	24,510
Bad Debt Expense	165,670	270,000	(104,330)
Total Expenses	61,033,790	58,245,040	2,788,750
Operating (Surplus) Deficit	(6,556,540)	(7,495,630)	939,090
CAPITAL AND INTERFUND TRANSACTIONS			
Capital Revenues	0	(10,000)	10,000
Interfund Transfers	(3,411,700)	(2,936,080)	(475,620)
Capital and Interfund Transactions	(3,411,700)	(2,946,080)	(465,620)
TOTAL (SURPLUS) DEFICIT	(9,968,240)	(10,441,710)	473,470
Capital Expenditures	4,562,500	5,444,800	(882,300)
Reserve Allocations	5,002,960	5,530,600	(527,640)
Principal Payments on Loans	251,400	314,400	(63,000)
Transfer from Prior Years Fiscal Surplus	0	(1,000,000)	1,000,000
	9,816,860	10,289,800	(472,940)
Balanced Budget - (Surplus) Defecit	(151,380)	(151,910)	530



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$39,189,940)	(\$37,945,770)	(\$1,244,170)
User Charges and Fees	(20,000)	0	(20,000)
Operating Grants and Donations	(6,329,950)	(6,329,950)	0
Grants in Lieu of Taxes	(7,589,010)	(7,383,990)	(205,020)
Interest and Penalties	(634,830)	(328,600)	(306,230)
Sundry	0	(150,000)	150,000
Total Revenues	(53,763,730)	(52,138,310)	(1,625,420)
EXPENSES			
Salaries Wages and Benefits	(52,670)	164,980	(217,650)
Contracted and General Services	10,000	20,000	(10,000)
Financial Charges	58,590	40,200	18,390
Grants and Donations	143,000	0	143,000
Utilities	132,000	0	132,000
Interest on Long Term Debt	6,720	9,220	(2,500)
Fleet Expenses	2,190	(44,000)	46,190
Maintenance Materials and Supplies	38,560	33,360	5,200
Insurance	230,140	225,090	5,050
Bad Debt Expense	120,000	270,000	(150,000)
Total Expenses	688,530	718,850	(30,320)
Operating (Surplus) Deficit	(53,075,200)	(51,419,460)	(1,655,740)
CAPITAL AND INTERFUND TRANSACTIONS			
Interfund Transfers	(3,411,700)	(2,936,080)	(475,620)
Capital and Interfund Transactions	(3,411,700)	(2,936,080)	(475,620)
TOTAL (SURPLUS) DEFICIT	(56,486,900)	(54,355,540)	(2,131,360)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$1,800)	(\$1,800)	\$0
Sundry	(800)	(800)	0
Total Revenues	(2,600)	(2,600)	0
EXPENSES			
Salaries Wages and Benefits	566,990	523,970	43,020
Contracted and General Services	7,750	7,100	650
Maintenance Materials and Supplies	26,400	27,050	(650)
Total Expenses	601,140	558,120	43,020
Operating (Surplus) Deficit	598,540	555,520	43,020
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	598,540	555,520	43,020



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$448,030	\$429,720	\$18,310
Contracted and General Services	1,000	1,000	0
Maintenance Materials and Supplies	45,840	30,760	15,080
Total Expenses	494,870	461,480	33,390
Operating (Surplus) Deficit	494,870	461,480	33,390
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	494,870	461,480	33,390



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Council Remuneration	\$99,190	\$87,060	\$12,130
Salaries Wages and Benefits	78,930	79,810	(880)
Maintenance Materials and Supplies	15,450	14,580	870
Total Expenses	193,570	181,450	12,120
Operating (Surplus) Deficit	193,570	181,450	12,120
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	193,570	181,450	12,120



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Council Remuneration	\$326,800	\$294,930	\$31,870
Salaries Wages and Benefits	30,050	29,110	940
Contracted and General Services	2,500	2,500	0
Maintenance Materials and Supplies	23,760	34,840	(11,080)
Total Expenses	383,110	361,380	21,730
Operating (Surplus) Deficit	383,110	361,380	21,730
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	383,110	361,380	21,730



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$41,600	\$155,010	(\$113,410)
Contracted and General Services	336,200	100,000	236,200
Maintenance Materials and Supplies	1,890	9,080	(7,190)
Total Expenses	379,690	264,090	115,600
Operating (Surplus) Deficit	379,690	264,090	115,600
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	379,690	264,090	115,600



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$120,560	\$117,130	\$3,430
Contracted and General Services	8,000	6,500	1,500
Maintenance Materials and Supplies	147,360	48,050	99,310
Total Expenses	275,920	171,680	104,240
Operating (Surplus) Deficit	275,920	171,680	104,240
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	275,920	171,680	104,240



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$473,340	\$365,750	\$107,590
Contracted and General Services	10,000	50,000	(40,000)
Maintenance Materials and Supplies	44,010	45,310	(1,300)
Total Expenses	527,350	461,060	66,290
Operating (Surplus) Deficit	527,350	461,060	66,290
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	527,350	461,060	66,290



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$115,850	\$112,300	\$3,550
Fleet Expenses	7,920	0	7,920
Maintenance Materials and Supplies	38,610	30,460	8,150
Total Expenses	162,380	142,760	19,620
Operating (Surplus) Deficit	162,380	142,760	19,620
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	162,380	142,760	19,620

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
FUNCTIONAL AREA: PLANNING



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$107,500)	(\$109,500)	\$2,000
Total Revenues	(107,500)	(109,500)	2,000
EXPENSES			
Salaries Wages and Benefits	530,110	414,920	115,190
Contracted and General Services	60,000	91,000	(31,000)
Maintenance Materials and Supplies	29,830	26,140	3,690
Total Expenses	619,940	532,060	87,880
Operating (Surplus) Deficit	512,440	422,560	89,880
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	512,440	422,560	89,880

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
FUNCTIONAL AREA: BUILDING INSPECTIONS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$275,000)	(\$300,000)	\$25,000
Total Revenues	(275,000)	(300,000)	25,000
EXPENSES			
Salaries Wages and Benefits	279,210	263,210	16,000
Contracted and General Services	1,000	1,000	0
Fleet Expenses	19,800	14,830	4,970
Maintenance Materials and Supplies	13,320	13,090	230
Total Expenses	313,330	292,130	21,200
Operating (Surplus) Deficit	38,330	(7,870)	46,200
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	38,330	(7,870)	46,200

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PLANNING AND DEVELOPMENT SERVICES
FUNCTIONAL AREA: ECONOMIC DEVELOPMENT



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$335,000)	(\$289,000)	(\$46,000)
Total Revenues	(335,000)	(289,000)	(46,000)
EXPENSES			
Salaries Wages and Benefits	151,610	140,390	11,220
Contracted and General Services	10,000	50,000	(40,000)
Grants and Donations	105,000	0	105,000
Maintenance Materials and Supplies	13,530	16,900	(3,370)
Total Expenses	280,140	207,290	72,850
Operating (Surplus) Deficit	(54,860)	(81,710)	26,850
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(54,860)	(81,710)	26,850



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$50,000)	(\$60,000)	\$10,000
Total Revenues	(50,000)	(60,000)	10,000
EXPENSES			
Salaries Wages and Benefits	734,970	798,710	(63,740)
Contracted and General Services	11,700	6,700	5,000
Fleet Expenses	20,450	22,200	(1,750)
Maintenance Materials and Supplies	62,030	77,220	(15,190)
Total Expenses	829,150	904,830	(75,680)
Operating (Surplus) Deficit	779,150	844,830	(65,680)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	779,150	844,830	(65,680)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$92,700	\$90,730	\$1,970
Maintenance Materials and Supplies	31,000	31,400	(400)
Total Expenses	123,700	122,130	1,570
Operating (Surplus) Deficit	123,700	122,130	1,570
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	123,700	122,130	1,570

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: FINANCIAL SERVICES AND PAYROLL



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Sundry	(\$53,000)	(\$52,000)	(\$1,000)
Total Revenues	(53,000)	(52,000)	(1,000)
EXPENSES			
Salaries Wages and Benefits	1,217,400	1,179,800	37,600
Contracted and General Services	1,070	1,500	(430)
Financial Charges	1,200	1,200	0
Fleet Expenses	1,540	0	1,540
Maintenance Materials and Supplies	177,930	182,970	(5,040)
Total Expenses	1,399,140	1,365,470	33,670
Operating (Surplus) Deficit	1,346,140	1,313,470	32,670
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,346,140	1,313,470	32,670

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: PURCHASING AND STORES



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Sundry	(\$52,500)	(\$52,500)	\$0
Total Revenues	(52,500)	(52,500)	0
EXPENSES			
Salaries Wages and Benefits	365,670	368,930	(3,260)
Financial Charges	5,600	5,600	0
Fleet Expenses	4,890	4,490	400
Maintenance Materials and Supplies	53,210	57,210	(4,000)
Total Expenses	429,370	436,230	(6,860)
Operating (Surplus) Deficit	376,870	383,730	(6,860)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	376,870	383,730	(6,860)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FINANCIAL SERVICES
FUNCTIONAL AREA: PARKING TICKETS AND METERS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$1,111,340)	(\$1,230,430)	\$119,090
Interest and Penalties	(505,000)	(590,000)	85,000
Total Revenues	(1,616,340)	(1,820,430)	204,090
EXPENSES			
Salaries Wages and Benefits	377,630	386,910	(9,280)
Contracted and General Services	115,770	148,000	(32,230)
Financial Charges	3,750	2,650	1,100
Utilities	7,530	20,000	(12,470)
Fleet Expenses	17,650	16,430	1,220
Maintenance Materials and Supplies	86,600	31,810	54,790
Insurance	1,560	1,000	560
Bad Debt Expense	45,670	0	45,670
Total Expenses	656,160	606,800	49,360
Operating (Surplus) Deficit	(960,180)	(1,213,630)	253,450
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(960,180)	(1,213,630)	253,450



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$716,720	\$633,400	\$83,320
Contracted and General Services	40,000	80,000	(40,000)
Maintenance Materials and Supplies	218,290	250,360	(32,070)
Total Expenses	975,010	963,760	11,250
Operating (Surplus) Deficit	975,010	963,760	11,250
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	975,010	963,760	11,250

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE ADMINISTRATION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$1,039,280	\$1,029,510	\$9,770
Maintenance Materials and Supplies	64,320	73,870	(9,550)
Insurance	150	150	0
Total Expenses	1,103,750	1,103,530	220
Operating (Surplus) Deficit	1,103,750	1,103,530	220
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,103,750	1,103,530	220

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE FIGHTING



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$285,500)	(\$245,500)	(\$40,000)
Sundry	(47,300)	(47,300)	0
Total Revenues	(332,800)	(292,800)	(40,000)
EXPENSES			
Salaries Wages and Benefits	5,355,460	5,170,060	185,400
Contracted and General Services	45,400	45,400	0
Maintenance Materials and Supplies	93,990	106,490	(12,500)
Total Expenses	5,494,850	5,321,950	172,900
Operating (Surplus) Deficit	5,162,050	5,029,150	132,900
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	5,162,050	5,029,150	132,900

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE PREVENTION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$4,000)	(\$3,500)	(\$500)
Total Revenues	(4,000)	(3,500)	(500)
EXPENSES			
Salaries Wages and Benefits	279,020	273,780	5,240
Maintenance Materials and Supplies	9,460	9,760	(300)
Total Expenses	288,480	283,540	4,940
Operating (Surplus) Deficit	284,480	280,040	4,440
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	284,480	280,040	4,440

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE FLEET AND EQUIPMENT



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$1,850	\$1,850	\$0
Fleet Expenses	485,270	469,190	16,080
Maintenance Materials and Supplies	119,460	117,560	1,900
Insurance	180	180	0
Total Expenses	606,760	588,780	17,980
Operating (Surplus) Deficit	606,760	588,780	17,980
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	606,760	588,780	17,980

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: FIRE SERVICES
FUNCTIONAL AREA: FIRE BUILDING MAINTENANCE



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$10,840	\$10,840	\$0
Contracted and General Services	2,500	5,000	(2,500)
Utilities	36,500	42,360	(5,860)
Maintenance Materials and Supplies	24,980	25,080	(100)
Insurance	2,700	2,600	100
Total Expenses	77,520	85,880	(8,360)
Operating (Surplus) Deficit	77,520	85,880	(8,360)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	77,520	85,880	(8,360)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$471,950)	(\$454,180)	(\$17,770)
Operating Grants and Donations	(3,000)	(3,000)	0
Sundry	(149,800)	(150,560)	760
Total Revenues	(624,750)	(607,740)	(17,010)
EXPENSES			
Salaries Wages and Benefits	494,300	468,000	26,300
Contracted and General Services	50,820	52,950	(2,130)
Financial Charges	14,690	11,630	3,060
Utilities	148,680	144,830	3,850
Fleet Expenses	4,420	3,500	920
Maintenance Materials and Supplies	83,760	89,120	(5,360)
Insurance	22,520	18,810	3,710
Total Expenses	819,190	788,840	30,350
Operating (Surplus) Deficit	194,440	181,100	13,340
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	194,440	181,100	13,340



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$755,510)	(\$759,780)	\$4,270
Sundry	(29,790)	(28,790)	(1,000)
Total Revenues	(785,300)	(788,570)	3,270
EXPENSES			
Salaries Wages and Benefits	725,300	716,690	8,610
Contracted and General Services	24,370	27,460	(3,090)
Financial Charges	12,710	11,680	1,030
Utilities	298,500	280,390	18,110
Fleet Expenses	45,820	37,820	8,000
Maintenance Materials and Supplies	283,520	263,170	20,350
Insurance	51,990	48,410	3,580
Total Expenses	1,442,210	1,385,620	56,590
Operating (Surplus) Deficit	656,910	597,050	59,860
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	656,910	597,050	59,860



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$62,440)	(\$62,440)	\$0
Operating Grants and Donations	(9,000)	(9,000)	0
Total Revenues	(71,440)	(71,440)	0
EXPENSES			
Salaries Wages and Benefits	108,920	106,880	2,040
Contracted and General Services	51,220	50,720	500
Financial Charges	2,420	1,920	500
Utilities	12,800	13,200	(400)
Maintenance Materials and Supplies	30,560	31,560	(1,000)
Insurance	1,560	1,550	10
Total Expenses	207,480	205,830	1,650
Operating (Surplus) Deficit	136,040	134,390	1,650
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	136,040	134,390	1,650



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$10,850)	(\$10,850)	\$0
Total Revenues	(10,850)	(10,850)	0
EXPENSES			
Salaries Wages and Benefits	7,640	7,640	0
Contracted and General Services	6,000	6,000	0
Grants and Donations	16,580	16,580	0
Utilities	34,300	31,760	2,540
Maintenance Materials and Supplies	7,060	7,110	(50)
Insurance	3,930	3,710	220
Total Expenses	75,510	72,800	2,710
Operating (Surplus) Deficit	64,660	61,950	2,710
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	64,660	61,950	2,710



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
<hr/>			
EXPENSES			
<hr/>			
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CAPITAL AND INTERFUND TRANSACTIONS			
Capital Revenues	\$0	\$0	\$0
Capital and Interfund Transactions	0	0	0
TOTAL (SURPLUS) DEFICIT	0	0	0



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$131,000)	(\$125,000)	(\$6,000)
Total Revenues	(131,000)	(125,000)	(6,000)
EXPENSES			
Salaries Wages and Benefits	154,090	154,090	0
Contracted and General Services	500	500	0
Utilities	4,050	4,180	(130)
Fleet Expenses	43,640	37,640	6,000
Maintenance Materials and Supplies	29,030	29,030	0
Insurance	350	350	0
Total Expenses	231,660	225,790	5,870
Operating (Surplus) Deficit	100,660	100,790	(130)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	100,660	100,790	(130)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: CITY HALL - FACILITIES MAINTENANCE



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$155,900	\$152,820	\$3,080
Contracted and General Services	109,140	109,140	0
Utilities	96,100	100,770	(4,670)
Fleet Expenses	180	120	60
Maintenance Materials and Supplies	40,390	40,740	(350)
Insurance	9,330	8,830	500
Total Expenses	411,040	412,420	(1,380)
Operating (Surplus) Deficit	411,040	412,420	(1,380)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	411,040	412,420	(1,380)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$46,580)	(\$47,550)	\$970
Total Revenues	(46,580)	(47,550)	970
EXPENSES			
Salaries Wages and Benefits	12,840	12,840	0
Contracted and General Services	15,000	15,000	0
Grants and Donations	176,800	176,800	0
Utilities	166,100	171,170	(5,070)
Fleet Expenses	1,040	290	750
Maintenance Materials and Supplies	5,700	5,700	0
Insurance	26,700	25,720	980
Total Expenses	404,180	407,520	(3,340)
Operating (Surplus) Deficit	357,600	359,970	(2,370)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	357,600	359,970	(2,370)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: COMMUNITY SERVICES ADMINISTRATION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$5,000)	(\$5,000)	\$0
Total Revenues	(5,000)	(5,000)	0
EXPENSES			
Salaries Wages and Benefits	489,620	452,750	36,870
Utilities	400	400	0
Fleet Expenses	1,060	2,160	(1,100)
Maintenance Materials and Supplies	37,730	39,390	(1,660)
Total Expenses	528,810	494,700	34,110
Operating (Surplus) Deficit	523,810	489,700	34,110
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	523,810	489,700	34,110

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: COOKE MUNICIPAL GOLF COURSE



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$1,089,100)	(\$1,089,100)	\$0
Total Revenues	(1,089,100)	(1,089,100)	0
EXPENSES			
Salaries Wages and Benefits	351,030	338,960	12,070
Contracted and General Services	178,480	178,480	0
Financial Charges	13,000	13,000	0
Grants and Donations	65,000	65,000	0
Utilities	19,210	20,710	(1,500)
Interest on Long Term Debt	72,470	77,040	(4,570)
Fleet Expenses	195,790	192,900	2,890
Maintenance Materials and Supplies	132,810	140,570	(7,760)
Insurance	2,070	2,090	(20)
Total Expenses	1,029,860	1,028,750	1,110
Operating (Surplus) Deficit	(59,240)	(60,350)	1,110
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(59,240)	(60,350)	1,110

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: PRINCE ALBERT GOLF AND CURLING CLUB



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$5,620	\$5,620	\$0
Grants and Donations	4,400	4,400	0
Fleet Expenses	1,560	960	600
Maintenance Materials and Supplies	12,880	12,880	0
Insurance	8,110	10,600	(2,490)
Total Expenses	32,570	34,460	(1,890)
Operating (Surplus) Deficit	32,570	34,460	(1,890)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	32,570	34,460	(1,890)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$693,360)	(\$581,840)	(\$111,520)
Total Revenues	(693,360)	(581,840)	(111,520)
EXPENSES			
Salaries Wages and Benefits	448,670	17,070	431,600
Contracted and General Services	376,500	694,600	(318,100)
Financial Charges	8,500	8,500	0
Utilities	104,400	110,400	(6,000)
Maintenance Materials and Supplies	117,000	108,200	8,800
Insurance	10,080	10,360	(280)
Total Expenses	1,065,150	949,130	116,020
Operating (Surplus) Deficit	371,790	367,290	4,500
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	371,790	367,290	4,500



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$10,080	\$10,080	\$0
Fleet Expenses	0	1,690	(1,690)
Maintenance Materials and Supplies	40,720	15,720	25,000
Total Expenses	50,800	27,490	23,310
Operating (Surplus) Deficit	50,800	27,490	23,310
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	50,800	27,490	23,310



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$206,000)	(\$200,960)	(\$5,040)
Sundry	(5,400)	(5,840)	440
Total Revenues	(211,400)	(206,800)	(4,600)
EXPENSES			
Salaries Wages and Benefits	369,570	359,800	9,770
Contracted and General Services	29,620	32,080	(2,460)
Financial Charges	5,200	4,780	420
Maintenance Materials and Supplies	318,010	327,630	(9,620)
Total Expenses	722,400	724,290	(1,890)
Operating (Surplus) Deficit	511,000	517,490	(6,490)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	511,000	517,490	(6,490)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$6,260	\$6,260	\$0
Utilities	820	800	20
Maintenance Materials and Supplies	7,380	7,380	0
Insurance	6,170	4,120	2,050
Total Expenses	20,630	18,560	2,070
Operating (Surplus) Deficit	20,630	18,560	2,070
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	20,630	18,560	2,070



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$323,550)	(\$317,910)	(\$5,640)
Sundry	(14,780)	(13,170)	(1,610)
Total Revenues	(338,330)	(331,080)	(7,250)
EXPENSES			
Salaries Wages and Benefits	285,920	276,550	9,370
Contracted and General Services	2,700	2,000	700
Financial Charges	7,030	5,670	1,360
Utilities	120,450	81,810	38,640
Fleet Expenses	26,080	17,980	8,100
Maintenance Materials and Supplies	66,980	64,200	2,780
Insurance	6,870	6,800	70
Total Expenses	516,030	455,010	61,020
Operating (Surplus) Deficit	177,700	123,930	53,770
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	177,700	123,930	53,770



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$41,580	\$41,580	\$0
Contracted and General Services	6,980	6,980	0
Utilities	6,950	6,790	160
Fleet Expenses	13,210	9,210	4,000
Maintenance Materials and Supplies	19,700	15,700	4,000
Insurance	810	440	370
Total Expenses	89,230	80,700	8,530
Operating (Surplus) Deficit	89,230	80,700	8,530
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	89,230	80,700	8,530



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$15,900	\$20,900	(\$5,000)
Contracted and General Services	21,800	16,800	5,000
Fleet Expenses	28,360	24,720	3,640
Maintenance Materials and Supplies	16,360	22,180	(5,820)
Insurance	2,600	2,600	0
Total Expenses	85,020	87,200	(2,180)
Operating (Surplus) Deficit	85,020	87,200	(2,180)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	85,020	87,200	(2,180)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: KINSMEN WATER PARK



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$227,290)	(\$244,460)	\$17,170
Total Revenues	(227,290)	(244,460)	17,170
EXPENSES			
Salaries Wages and Benefits	304,000	298,680	5,320
Financial Charges	4,500	3,290	1,210
Utilities	15,300	42,340	(27,040)
Fleet Expenses	1,830	120	1,710
Maintenance Materials and Supplies	84,970	69,120	15,850
Insurance	1,630	1,610	20
Total Expenses	412,230	415,160	(2,930)
Operating (Surplus) Deficit	184,940	170,700	14,240
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	184,940	170,700	14,240



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$22,980	\$22,980	\$0
Contracted and General Services	107,080	77,080	30,000
Grants and Donations	2,000	2,000	0
Utilities	38,800	39,400	(600)
Fleet Expenses	6,570	5,620	950
Maintenance Materials and Supplies	34,630	34,750	(120)
Insurance	8,950	8,890	60
Total Expenses	221,010	190,720	30,290
Operating (Surplus) Deficit	221,010	190,720	30,290
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	221,010	190,720	30,290



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$51,960)	(\$46,970)	(\$4,990)
Total Revenues	(51,960)	(46,970)	(4,990)
EXPENSES			
Salaries Wages and Benefits	104,010	104,990	(980)
Contracted and General Services	53,650	51,650	2,000
Financial Charges	1,200	1,000	200
Utilities	38,900	39,950	(1,050)
Maintenance Materials and Supplies	19,680	19,120	560
Insurance	9,530	9,530	0
Total Expenses	226,970	226,240	730
Operating (Surplus) Deficit	175,010	179,270	(4,260)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	175,010	179,270	(4,260)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$114,160	\$114,160	\$0
Contracted and General Services	600	600	0
Utilities	17,580	18,480	(900)
Maintenance Materials and Supplies	7,610	8,080	(470)
Insurance	3,400	3,410	(10)
Total Expenses	143,350	144,730	(1,380)
Operating (Surplus) Deficit	143,350	144,730	(1,380)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	143,350	144,730	(1,380)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$126,750	\$122,150	\$4,600
Utilities	8,250	5,400	2,850
Maintenance Materials and Supplies	330,490	313,740	16,750
Insurance	0	1,230	(1,230)
Total Expenses	465,490	442,520	22,970
Operating (Surplus) Deficit	465,490	442,520	22,970
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	465,490	442,520	22,970



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$8,000)	(\$8,000)	\$0
Total Revenues	(8,000)	(8,000)	0
EXPENSES			
Salaries Wages and Benefits	820,030	804,050	15,980
Contracted and General Services	31,800	31,800	0
Utilities	3,500	3,400	100
Fleet Expenses	451,660	426,780	24,880
Maintenance Materials and Supplies	84,140	86,380	(2,240)
Insurance	17,290	15,440	1,850
Total Expenses	1,408,420	1,367,850	40,570
Operating (Surplus) Deficit	1,400,420	1,359,850	40,570
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,400,420	1,359,850	40,570

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: PLAYGROUNDS AND PLAYSTRUCTURES



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$2,600)	(\$2,600)	\$0
Operating Grants and Donations	(20,000)	(20,000)	0
Total Revenues	(22,600)	(22,600)	0
EXPENSES			
Salaries Wages and Benefits	119,620	114,860	4,760
Contracted and General Services	8,100	0	8,100
Utilities	3,700	3,800	(100)
Fleet Expenses	1,000	1,570	(570)
Maintenance Materials and Supplies	90,610	46,370	44,240
Insurance	70	70	0
Total Expenses	223,100	166,670	56,430
Operating (Surplus) Deficit	200,500	144,070	56,430
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	200,500	144,070	56,430

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: OUTDOOR SPORTS FIELDS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$153,280)	(\$160,040)	\$6,760
Operating Grants and Donations	0	(401,490)	401,490
Sundry	(83,750)	(81,250)	(2,500)
Total Revenues	(237,030)	(642,780)	405,750
EXPENSES			
Salaries Wages and Benefits	209,460	203,990	5,470
Contracted and General Services	11,610	7,410	4,200
Financial Charges	400	400	0
Grants and Donations	6,500	6,500	0
Utilities	24,600	20,750	3,850
Fleet Expenses	34,120	37,110	(2,990)
Maintenance Materials and Supplies	72,770	76,520	(3,750)
Insurance	16,680	6,200	10,480
Total Expenses	376,140	358,880	17,260
Operating (Surplus) Deficit	139,110	(283,900)	423,010
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	139,110	(283,900)	423,010

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: RECREATION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$5,000)	(\$10,000)	\$5,000
Total Revenues	(5,000)	(10,000)	5,000
EXPENSES			
Salaries Wages and Benefits	579,470	561,710	17,760
Contracted and General Services	8,000	11,050	(3,050)
Fleet Expenses	3,850	7,620	(3,770)
Maintenance Materials and Supplies	98,810	76,740	22,070
Insurance	300	290	10
Total Expenses	690,430	657,410	33,020
Operating (Surplus) Deficit	685,430	647,410	38,020
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	685,430	647,410	38,020

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: COMMUNITY SERVICES
FUNCTIONAL AREA: SASKATCHEWAN LOTTERIES PROGRAM



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$142,980)	(\$139,800)	(\$3,180)
Total Revenues	(142,980)	(139,800)	(3,180)
EXPENSES			
Grants and Donations	142,980	139,800	3,180
Total Expenses	142,980	139,800	3,180
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	0	0	0



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$13,040	\$13,220	(\$180)
Contracted and General Services	9,890	11,110	(1,220)
Utilities	2,950	2,820	130
Maintenance Materials and Supplies	1,050	6,050	(5,000)
Total Expenses	26,930	33,200	(6,270)
Operating (Surplus) Deficit	26,930	33,200	(6,270)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	26,930	33,200	(6,270)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$215,270)	(\$232,930)	\$17,660
Sundry	(3,430)	(3,430)	0
Total Revenues	(218,700)	(236,360)	17,660
EXPENSES			
Salaries Wages and Benefits	211,220	200,250	10,970
Contracted and General Services	4,100	3,100	1,000
Financial Charges	5,560	4,500	1,060
Utilities	76,700	76,760	(60)
Fleet Expenses	21,430	17,300	4,130
Maintenance Materials and Supplies	40,620	42,920	(2,300)
Insurance	3,410	3,380	30
Total Expenses	363,040	348,210	14,830
Operating (Surplus) Deficit	144,340	111,850	32,490
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	144,340	111,850	32,490



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$5,500)	(\$5,500)	\$0
Total Revenues	(5,500)	(5,500)	0
EXPENSES			
Salaries Wages and Benefits	5,170	5,170	0
Contracted and General Services	6,120	6,120	0
Utilities	8,100	8,270	(170)
Maintenance Materials and Supplies	5,260	5,260	0
Insurance	110	90	20
Total Expenses	24,760	24,910	(150)
Operating (Surplus) Deficit	19,260	19,410	(150)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	19,260	19,410	(150)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: PUBLIC WORKS ADMINISTRATION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$20,530)	(\$20,000)	(\$530)
Total Revenues	(20,530)	(20,000)	(530)
EXPENSES			
Salaries Wages and Benefits	759,990	738,770	21,220
Fleet Expenses	35,130	35,130	0
Maintenance Materials and Supplies	133,410	139,240	(5,830)
Insurance	2,860	2,410	450
Total Expenses	931,390	915,550	15,840
Operating (Surplus) Deficit	910,860	895,550	15,310
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	910,860	895,550	15,310



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$117,620	\$130,240	(\$12,620)
Contracted and General Services	16,000	18,840	(2,840)
Utilities	81,200	84,960	(3,760)
Fleet Expenses	40,700	32,580	8,120
Maintenance Materials and Supplies	(172,190)	(177,910)	5,720
Insurance	8,430	8,630	(200)
Total Expenses	91,760	97,340	(5,580)
Operating (Surplus) Deficit	91,760	97,340	(5,580)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	91,760	97,340	(5,580)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$30,060	\$21,340	\$8,720
Contracted and General Services	21,340	21,340	0
Utilities	60,200	86,060	(25,860)
Fleet Expenses	300	1,060	(760)
Maintenance Materials and Supplies	(87,410)	(97,530)	10,120
Insurance	5,740	5,590	150
Total Expenses	30,230	37,860	(7,630)
Operating (Surplus) Deficit	30,230	37,860	(7,630)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	30,230	37,860	(7,630)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
<hr/>			
EXPENSES			
<hr/>			
<hr/>			
CAPITAL AND INTERFUND TRANSACTIONS			
Capital Revenues	\$0	(\$10,000)	\$10,000
Capital and Interfund Transactions	0	(10,000)	10,000
TOTAL (SURPLUS) DEFICIT	0	(10,000)	10,000

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: BACKLANES MAINTENANCE



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$49,700	\$43,240	\$6,460
Fleet Expenses	45,530	46,720	(1,190)
Maintenance Materials and Supplies	21,700	27,700	(6,000)
Total Expenses	116,930	117,660	(730)
Operating (Surplus) Deficit	116,930	117,660	(730)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	116,930	117,660	(730)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$25,650	\$25,650	\$0
Contracted and General Services	154,240	154,240	0
Fleet Expenses	8,790	6,900	1,890
Maintenance Materials and Supplies	28,000	23,000	5,000
Total Expenses	216,680	209,790	6,890
Operating (Surplus) Deficit	216,680	209,790	6,890
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	216,680	209,790	6,890



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$47,930	\$40,620	\$7,310
Fleet Expenses	42,400	42,400	0
Maintenance Materials and Supplies	14,250	10,250	4,000
Total Expenses	104,580	93,270	11,310
Operating (Surplus) Deficit	104,580	93,270	11,310
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	104,580	93,270	11,310



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$348,150	\$354,950	(\$6,800)
Fleet Expenses	262,950	246,230	16,720
Maintenance Materials and Supplies	170,300	180,300	(10,000)
Total Expenses	781,400	781,480	(80)
Operating (Surplus) Deficit	781,400	781,480	(80)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	781,400	781,480	(80)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Utilities	\$900,000	\$919,300	(\$19,300)
Total Expenses	900,000	919,300	(19,300)
Operating (Surplus) Deficit	900,000	919,300	(19,300)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	900,000	919,300	(19,300)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: STREETS AND ROADS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Operating Grants and Donations	(\$375,000)	(\$344,200)	(\$30,800)
Total Revenues	(375,000)	(344,200)	(30,800)
EXPENSES			
Salaries Wages and Benefits	420,040	420,630	(590)
Contracted and General Services	175,300	175,300	0
Utilities	1,100	1,100	0
Fleet Expenses	199,790	217,920	(18,130)
Maintenance Materials and Supplies	128,080	133,270	(5,190)
Total Expenses	924,310	948,220	(23,910)
Operating (Surplus) Deficit	549,310	604,020	(54,710)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	549,310	604,020	(54,710)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: STREET SWEEPING



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$136,010	\$148,560	(\$12,550)
Fleet Expenses	142,320	129,850	12,470
Maintenance Materials and Supplies	(135,920)	(135,710)	(210)
Total Expenses	142,410	142,700	(290)
Operating (Surplus) Deficit	142,410	142,700	(290)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	142,410	142,700	(290)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: PARKING LOTS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$90,650)	(\$90,650)	\$0
Total Revenues	(90,650)	(90,650)	0
EXPENSES			
Salaries Wages and Benefits	750	750	0
Contracted and General Services	340	340	0
Utilities	4,200	4,300	(100)
Fleet Expenses	0	190	(190)
Maintenance Materials and Supplies	610	610	0
Total Expenses	5,900	6,190	(290)
Operating (Surplus) Deficit	(84,750)	(84,460)	(290)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	(84,750)	(84,460)	(290)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: TRAFFIC COUNTS AND LANE MARKINGS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$91,440	\$89,870	\$1,570
Contracted and General Services	68,950	38,950	30,000
Fleet Expenses	3,710	5,300	(1,590)
Maintenance Materials and Supplies	41,800	41,800	0
Total Expenses	205,900	175,920	29,980
Operating (Surplus) Deficit	205,900	175,920	29,980
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	205,900	175,920	29,980



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Salaries Wages and Benefits	\$89,760	\$85,150	\$4,610
Utilities	29,700	31,000	(1,300)
Fleet Expenses	22,410	34,390	(11,980)
Maintenance Materials and Supplies	133,000	133,480	(480)
Total Expenses	274,870	284,020	(9,150)
Operating (Surplus) Deficit	274,870	284,020	(9,150)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	274,870	284,020	(9,150)

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: TRAFFIC SIGNS



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$14,500)	(\$14,500)	\$0
Total Revenues	(14,500)	(14,500)	0
EXPENSES			
Salaries Wages and Benefits	175,810	179,200	(3,390)
Utilities	3,200	2,400	800
Fleet Expenses	48,580	35,580	13,000
Maintenance Materials and Supplies	57,200	48,440	8,760
Insurance	800	810	(10)
Total Expenses	285,590	266,430	19,160
Operating (Surplus) Deficit	271,090	251,930	19,160
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	271,090	251,930	19,160

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: PUBLIC WORKS
FUNCTIONAL AREA: CITY PUBLIC TRANSIT



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$677,200)	(\$602,600)	(\$74,600)
Operating Grants and Donations	(180,000)	(180,000)	0
Total Revenues	(857,200)	(782,600)	(74,600)
EXPENSES			
Contracted and General Services	1,253,440	1,209,210	44,230
Interest on Long Term Debt	76,060	85,790	(9,730)
Fleet Expenses	408,300	208,300	200,000
Maintenance Materials and Supplies	24,600	19,600	5,000
Total Expenses	1,762,400	1,522,900	239,500
Operating (Surplus) Deficit	905,200	740,300	164,900
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	905,200	740,300	164,900

CITY OF PRINCE ALBERT
GENERAL FUND
DEPARTMENT: POLICE SERVICES
FUNCTIONAL AREA: POLICE SERVICES DEPARTMENT



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
User Charges and Fees	(\$1,150,360)	(\$1,002,440)	(\$147,920)
Operating Grants and Donations	(3,485,450)	(3,062,840)	(422,610)
Total Revenues	(4,635,810)	(4,065,280)	(570,530)
EXPENSES			
Salaries Wages and Benefits	18,853,420	17,749,380	1,104,040
Contracted and General Services	200,850	283,500	(82,650)
Financial Charges	500	500	0
Grants and Donations	3,000	0	3,000
Utilities	109,960	124,260	(14,300)
Interest on Long Term Debt	200	2,670	(2,470)
Fleet Expenses	765,430	670,560	94,870
Maintenance Materials and Supplies	1,413,750	1,418,440	(4,690)
Insurance	15,840	17,360	(1,520)
Total Expenses	21,362,950	20,266,670	1,096,280
Operating (Surplus) Deficit	16,727,140	16,201,390	525,750
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	16,727,140	16,201,390	525,750

CITY OF PRINCE ALBERT**GENERAL FUND**

DEPARTMENT: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT

FUNCTIONAL AREA: PRINCE ALBERT DOWNTOWN BUSINESS IMPROVEMENT DISTRICT



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
Taxation	(\$78,000)	(\$78,000)	\$0
Operating Grants and Donations	0	(3,360)	3,360
Total Revenues	(78,000)	(81,360)	3,360
EXPENSES			
Salaries Wages and Benefits	62,820	56,800	6,020
Contracted and General Services	1,900	2,870	(970)
Grants and Donations	59,500	54,150	5,350
Utilities	480	1,070	(590)
Maintenance Materials and Supplies	20,600	18,470	2,130
Total Expenses	145,300	133,360	11,940
Operating (Surplus) Deficit	67,300	52,000	15,300
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	67,300	52,000	15,300



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Contracted and General Services	\$37,920	\$10,000	\$27,920
Total Expenses	37,920	10,000	27,920
Operating (Surplus) Deficit	37,920	10,000	27,920
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	37,920	10,000	27,920



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$140,930	\$90,930	\$50,000
Total Expenses	140,930	90,930	50,000
Operating (Surplus) Deficit	140,930	90,930	50,000
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	140,930	90,930	50,000



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$25,000	\$25,000	\$0
Total Expenses	25,000	25,000	0
Operating (Surplus) Deficit	25,000	25,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	25,000	25,000	0

CITY OF PRINCE ALBERT

GENERAL FUND

DEPARTMENT: EXTERNAL AGENCIES

FUNCTIONAL AREA: PRINCE ALBERT SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS INC.



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Contracted and General Services	\$229,000	\$229,000	\$0
Total Expenses	229,000	229,000	0
Operating (Surplus) Deficit	229,000	229,000	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	229,000	229,000	0



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$69,120	\$69,120	\$0
Total Expenses	69,120	69,120	0
Operating (Surplus) Deficit	69,120	69,120	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	69,120	69,120	0

CITY OF PRINCE ALBERT

GENERAL FUND

DEPARTMENT: EXTERNAL AGENCIES

FUNCTIONAL AREA: COMMUNITY SERVICE CENTRE - SPECIAL NEEDS TRANSPORTATION



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
<hr/>			
EXPENSES			
Contracted and General Services	\$537,710	\$521,040	\$16,670
Grants and Donations	103,920	98,040	5,880
Total Expenses	641,630	619,080	22,550
Operating (Surplus) Deficit	641,630	619,080	22,550
CAPITAL AND INTERFUND TRANSACTIONS			
<hr/>			
TOTAL (SURPLUS) DEFICIT	641,630	619,080	22,550



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$0	\$100	(\$100)
Total Expenses	0	100	(100)
Operating (Surplus) Deficit	0	100	(100)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	0	100	(100)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$1,993,830	\$1,988,860	\$4,970
Total Expenses	1,993,830	1,988,860	4,970
Operating (Surplus) Deficit	1,993,830	1,988,860	4,970
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	1,993,830	1,988,860	4,970



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$40,000	\$58,000	(\$18,000)
Total Expenses	40,000	58,000	(18,000)
Operating (Surplus) Deficit	40,000	58,000	(18,000)
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	40,000	58,000	(18,000)



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$69,680	\$67,030	\$2,650
Total Expenses	69,680	67,030	2,650
Operating (Surplus) Deficit	69,680	67,030	2,650
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	69,680	67,030	2,650



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$43,600	\$43,600	\$0
Total Expenses	43,600	43,600	0
Operating (Surplus) Deficit	43,600	43,600	0
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	43,600	43,600	0



	2019 Budget	2018 Budget	(Favourable) Unfavourable Change
REVENUES			
EXPENSES			
Grants and Donations	\$100,000	\$75,000	\$25,000
Total Expenses	100,000	75,000	25,000
Operating (Surplus) Deficit	100,000	75,000	25,000
CAPITAL AND INTERFUND TRANSACTIONS			
TOTAL (SURPLUS) DEFICIT	100,000	75,000	25,000



2019 CAPITAL BUDGET

FINANCIAL SERVICES				
C-01	Server and Storage Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Server and Network Storage replacement plan.</p> <p>Purpose: In 2016 IT has moved to a 5 year replacement cycle for the entire server and network storage infrastructure. In 5 years the replacement cost is estimated as \$280,000 for servers and storage. Replacement costs for servers estimated at \$205,000; storage estimated @ \$75,000.</p> <p>Funding Source: IT Reserve</p>		56,000	
C-02	City IT Computer Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Annual Computer Replacement Program.</p> <p>Purpose: The IT Department follows an annual replacement schedule to replace computer workstations at a rate of approximately 30 per year.</p> <p>Proposed Budget: \$25,000</p>		Removed by Budget Committee	
C-03	Microsoft Office Upgrade	Capital	Reserve	Externally Funded
	<p>Detail: Annual Computer Replacement Program.</p> <p>Purpose: 5 year replacement cycle includes online MS Office and Exchange email.</p> <p>Funding Source: IT Reserve</p>		16,500	
C-04	Network	Capital	Reserve	Externally Funded
	<p>Detail: Network switches</p> <p>Purpose: Network switches are replaced yearly within a 5 year cycle at the average rate of 3 per year.</p> <p>Funding Source: IT Reserve</p>		16,000	
C-05	City Photocopier Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Annual photocopier replacement program.</p> <p>Purpose: For reliability, cost savings and new feature availabilities, photocopiers should be replaced shortly after their 5 year contracts have expired. The contracts cover all toner, maintenance, break/fix, etc. during the term. Once the term is over, vendors typically move to time and materials which dramatically increase the cost effectiveness of these devices. Reliability, productivity and the lack of new features become issues with the older models.</p> <p>Funding Source: IT Reserve</p>		15,000	



2019 CAPITAL BUDGET

C-06	Wireless WAN	Capital	Reserve	Externally Funded
	Detail: Wireless equipment replacement. Purpose: Radio replacements for the wireless tower system. Funding Source: IT Reserve		6,000	
C-07	Windows Upgrade	Capital	Reserve	Externally Funded
	Detail: Upgrade workstations from Windows 10 in 5 years. This amount will ensure that sufficient funds will be available at the time of replacement. Purpose: Windows software 5 year cycle replacement. This amount will ensure that sufficient funds will be available at the time of replacement. Funding Source: IT Reserve		5,000	
C-08	Backup storage	Capital	Reserve	Externally Funded
	Detail: QNAP Storage Purpose: The IT department uses 6 QNAP storage devices, each holding an array of hard drives for backup storage (Note: backup storage is different from the online, working storage delivered by the Nimble arrays purchased with the new servers). The devices themselves have a 5 year life expectancy. The hard drives may be replaced one at a time if failures occur within the 5 year span. Backup storage has to be increased to match the data growth and data retention requirements. If storage limits are reached due to data growth, all drives for a particular QNAP may be replaced with larger units. The reserve allocation reflects this replacement process. Funding Source: IT Reserve		4,000	
FINANCIAL SERVICES TOTAL		-	118,500	-

COMMUNITY SERVICES				
C-09	Roofing Replacement Projects - 2019	Capital	Reserve	Externally Funded
	Detail: The confirmed projects will be identified with the 2019 Capital Budget preparation. Purpose: The City has an inventory of roof conditions. Each of the roof sections across the City's buildings have been examined and a long-term replacement plan established. For 2019, a placeholder of \$50,000 has been allocated for roof repairs.	50,000		



2019 CAPITAL BUDGET

C-10	Reconstruction of Park Pathways	Capital	Reserve	Externally Funded
	<p>Detail: Reconstruction of park pathways. Purpose: A listing of park pathways requiring reconstruction in 2018 will be identified at the conclusion of the prior year. Administration will determine the priority of work to be completed and will proceed based on available budgetary funding.</p>	50,000		
C-11	Completion of Outstanding Landscaping	Capital	Reserve	Externally Funded
	<p>Detail: There are a number of areas where outstanding landscaping needs to be completed. Purpose: There are a number of areas where outstanding landscaping needs to be completed. The landscaping is outstanding due to time constraints for City crews. This budget would allow the City to contract the service out to catch-up on outstanding commitments.</p>	50,000		
C-12	Art Hauser Centre - Arena LED Lighting	Capital	Reserve	Externally Funded
	<p>Detail: Requesting to convert the arena lighting at the Art Hauser Centre to LED. Purpose: Converting the lighting at the Art Hauser Centre will have a significant impact on the events hosted at the Art Hauser Centre and will provide a projected return on the investment within 2.35 years. The overall customer experience is also impacted by our website presence. Administration is proposing that the website is upgraded as well in 2018. Funding Source: Arena's Improvement Reserve</p>	40,000	40,000	



2019 CAPITAL BUDGET

C-13	Prime Ministers Park Ball Diamond Repairs	Capital	Reserve	Externally Funded
	<p>Detail: Fencing and irrigation repairs are required at PMP.</p> <p>Purpose: \$10,000 required to replace backstop on Optimist Field as the current condition is becoming a safety hazard.</p> <p>\$10,000 is required for fencing repairs on Andy Zwack Field, Optimist Field and Shaye Amundson Field. The fence posts have lifted significantly over the past year and a lot of the wiring needs to be repaired.</p> <p>\$10,000 is required to fix the irrigation heads on Andy Zwack Field. The current heads in the infield pose a safety threat because of their location and also cause the diamond to flood out in certain areas creating a lot of extra work for the Parks maintenance staff. These heads will most likely need to be re-positioned.</p> <p>Funding Source: Prime Minister's Park Improvement Reserve</p>		30,000	
C-14	Prince Albert Golf & Curling Club - Replace Fire Alarm System	Capital	Reserve	Externally Funded
	<p>Detail: Replace the fire alarm system that is over 30 years old.</p> <p>Purpose: The fire alarm system is similar in age and reliability to the two systems replaced in 2016 at City Hall and the Police Station. The last two fire alarm inspections have warned that this system is outdated.</p> <p>Funding Source: PAGCC Trust Fund</p>		25,000	
C-15	Score clock - Dave G. Steuart Arena	Capital	Reserve	Externally Funded
	<p>Detail: New score clock at the Dave G. Steuart Arena.</p> <p>Purpose: The score clock at the Dave G. Steuart Arena has reached the end of its life cycle and will need to be replaced.</p> <p>The facility has recently encountered mechanical issues with the clock as a result of replacement parts not being available due to the age of the clock. Should the clock break down mid-season, it would have a significant impact on users of the facility.</p> <p>Funding Source: Arena's Improvement Reserve</p>		15,000	



2019 CAPITAL BUDGET

C-16	Beach Volleyball Court Curbing	Capital	Reserve	Externally Funded
	<p>Detail: Community Services is requesting the installation of concrete curbing around the beach volleyball courts.</p> <p>Purpose: The beach volleyball courts had a 2x6 wooden curb around the outside of the court in order to keep the sand in.</p> <p>When the sidewalk was installed on the south side of the courts, it was found that concrete curbing makes for a much more functional and aesthetically pleasing barrier.</p> <p>Currently the West and South sides have the concrete curbing and the Prince Albert Volleyball Association is requesting to complete the East side in 2019 using funds that are set aside in the Project Beach Reserve.</p> <p>Funding Source: Project Beach Reserve</p>		10,000	
C-17	New Gate - Dave G Steuart Arena	Capital	Reserve	Externally Funded
	<p>Detail: Requesting a gate be installed in the southeast corner of the Dave G. Steuart Arena.</p> <p>Purpose: This new gate is required in order to access the equipment that is stored in the southeast corner of the arena. Currently the equipment must be brought outside and back into the arena through the main gates which causes a lot of inconvenience for users.</p> <p>Minor Hockey stores their arena dividers and equipment for younger age groups in this area. If a gate was installed in that corner, they could directly access their equipment which would increase usage for younger age groups at this facility.</p> <p>Funding Source: Arena's Improvement Reserve</p>		7,000	



2019 CAPITAL BUDGET

		Capital	Reserve	Externally Funded
	<p>Playground Replacement Program</p> <p><u>Note: This Capital Item was added to the approved Capital Budget by Budget Committee.</u></p>			
	<p>Detail: Administration inspects and assesses the inventory of Playground equipment and park amenities each year. Many of our playground locations are aging and require significant investment in new playground equipment and surfacing on an on-going basis.</p> <p>Purpose: Administration is proposing that an annual Playground Replacement Program be implemented so that a prioritized plan can be developed based on the available funding.</p>	100,000		
COMMUNITY SERVICES TOTAL		290,000	127,000	-

FIRE & EMERGENCY SERVICES				
		Capital	Reserve	Externally Funded
C-18	Fencing - 14 Street East Parking Lot			
	<p>Detail: Installation of fencing around the 14th Street East City parking lot north of the Fire Department.</p> <p>Purpose: The new Fire Apparatus will be delivered in the spring of 2019. Due to its length and the current configuration of the Fire Hall, there will be access challenges and unsafe movements caused by the egress of this vehicle.</p> <p>There have been instances, without the addition of the new Fire Apparatus, of personal vehicle damage due to the tight and congested footprint of the current Fire Department property. The fencing of the City parking lot directly to the north, which is principally utilized by the Fire Department staff would provide a location for staff parking as well as specialty response trailers which are currently located in various areas throughout the City.</p> <p>The fencing project would entail decorative fence along 14 Street and chain link fence around the remaining perimeter. The existing crossing to the parking lot would be removed and landscaping installed.</p>	29,500		
FIRE & EMERGENCY SERVICES TOTAL		29,500	-	-



2019 CAPITAL BUDGET

PUBLIC WORKS				
C-19	Roadways Recapping Program	Capital	Reserve	Externally Funded
	<p>Detail: Asphalt Milling, Recapping and Concrete Paving Program.</p> <p>Purpose: This project is based on the results obtained from the Pavement Management System compiled in 2005 and updated yearly, which indicates that \$4.0 million per year is required to keep the pavement condition index constant. This does not address the current backlog estimated at \$27 million.</p> <p>The 2019 paving base tax levy is projected to be \$4.235 million. For 2019, this budget has been reduced to \$3.9 million due to fiscal restraints.</p>	3,900,000		
C-20	Sidewalk Rehabilitation Program	Capital	Reserve	Externally Funded
	<p>Detail: Rehabilitation of concrete sidewalks throughout the city.</p> <p>Purpose: Replacement and rehabilitation of concrete sidewalks. It has been identified that spending in this area must be increased to meet the target of replacing more sidewalk. It costs \$100,000 per city block to replace curb, gutter and sidewalks on both sides of a street.</p>	300,000		
C-21	Sidewalk Installation - Southwood Drive East of Kelly Place	Capital	Reserve	Externally Funded
	<p>Detail: Installation of Sidewalk on the south side of Southwood Drive from Kelly Place to the east approximately 55 meters</p> <p>Purpose: There is a section on the south side of Southwood Drive, east of Kelly Place where there is no sidewalk. The installation of this portion will complete the sidewalk / pathway connectivity from Central Avenue to 6th Avenue East.</p> <p>The project is projected to cost \$20,000 and will be funded from an allocation of the \$300,000 annual Sidewalk Rehabilitation Budget (C-20).</p> <p>Proposed Budget: \$0</p>	Removed by Budget Committee		



2019 CAPITAL BUDGET

C-22	Pedestrian Bridge Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of the four pedestrian bridges in Little Red River Park and the four pedestrian bridges over the Storm Channel in Carlton Park. Purpose: All the Pedestrian Bridges within the City of Prince Albert are more than 40 years old and have deteriorated beyond repair. The City has undertaken a condition assessment of the bridges and have received a Engineering report prioritizing the replacement of the bridges. This would be a multi-year program replacing one bridge every year.</p> <p>Recommended order of replacement is Sliding Hill Bridge (Little Red), Swinging Bridge (Little Red), Grey Owl Bridge, Sports Council Bridge (Little Red), Helme Crescent Bridge, Woodman Bridge, Lions Gate Bridge (Little Red), Prime Minister Park.</p> <p>The Sliding Hill Bridge, which is recommended to be the first bridge replaced was demolished in 2013 after the Anglin Lake Flood. This resulted in the removal of access to the playground on the west side of the river. Funding Source: Future Infrastructure Reserve</p>		530,000	
C-23	Parking Lot Rehabilitation Program	Capital	Reserve	Externally Funded
	<p>Detail: Five Year rehabilitation of City owned parking lots. Purpose: Parking lots with the poorest Pavement Quality Index and high level of use will receive rehabilitation work first. The intent is that in the future, all City owned parking lots will be examined and funds allocated based on technical merit.</p> <p>For 2019, the 12th Street East (Central to 1st Avenue) parking lot is scheduled to be rehabilitated. Proposed Budget: \$72,000</p>	Removed by Budget Committee		



2019 CAPITAL BUDGET

C-24	Replacement of Shop Compressor at MSC	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of the main shop compressor at the Municipal Service Centre (MSC). This is a 25 HP Devilbiss compressor that is stamped 1973, so in all likelihood has been in the building since the MSC was built in the mid 70's.</p> <p>Purpose: This compressor supplies air to the whole building and has been obsolete since 2011. We have nursed it along patching it up to keep it working. It has failed several times in 2018 and we can no longer fix it. A new compressor would be of the same capacity but much more energy efficient and quieter.</p>	28,000		
C-25	Two Way Radio Replacements	Capital	Reserve	Externally Funded
	<p>Detail: These are two way radios for motor vehicles and construction equipment.</p> <p>Purpose: At present we have a combination of old analog radios and digital radios. The two types of technology do not communicate well between each other as it can result in a time lag that could cause safety issues. To improve our radio system we need to upgrade all radios to digital.</p> <p>Presently when a new piece of equipment is purchased a new digital radio is installed. To speed up the process an additional 10 to 12 radios will need to be purchased a year until all units have been replaced. The present method will take another 15 years to change out all the radios, an addition of 10 to 12 a year will reduce the time frame to approximately 7 years.</p>	15,000		
PUBLIC WORKS TOTAL		4,243,000	530,000	-



2019 CAPITAL BUDGET

LONG-TERM DEBT PRINCIPAL PAYMENTS				
C-26	Long-Term Debt Repayment - Golf Course Irrigation Replacement	Capital	Reserve	Externally Funded
	<p>Detail: 25 Year Long-Term Debt Principal Payment. Purpose: The current Cooke Municipal Golf Course irrigation system was designed and installed in 1979 and requires replacement. PVC piping has a life expectancy of 20-25 years. City Council approved long-term debt funding for the replacement of the Irrigation System at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 25 years.</p> <p>This loan is scheduled to be repaid in full in 2042. Funding Source: Golf Course Improvement Reserve</p>		58,000	
C-27	Long-Term Debt Repayment - West Hill Infrastructure Improvements	Capital	Reserve	Externally Funded
	<p>Detail: 10 Year Long-Term Debt Principal Payment. Purpose: This represents the principal payments for the long-term loan issued in 2009. This loan was required in order to fund the construction of the West Hill Infrastructure improvements completed in 2008 and 2009. It was for 20 years and was approved by City Council on December 15, 2008. The interest rate noted for the first four years of the loan was set at 3.01%. Council approved the renewal of this loan with BMO in 2013 with the interest rate fixed for 5 years at 2.83%.</p> <p>In August 2018, Council approved the refinancing of this loan with RBC at a fixed rate of 3.4% for the remaining 10 years.</p> <p>The Land Fund is responsible for 90% of the cost of financing and the General Fund is responsible for the other 10%.</p> <p>In 2019, it is projected that the principal payment will be \$185,400. The loan is scheduled to be repaid in full in 2027.</p>	20,400		



2019 CAPITAL BUDGET

C-28	Long-Term Debt Repayment - City Transit Buses	Capital	Reserve	Externally Funded
	Detail: 10 Year Long-Term Debt Principal Payment. Purpose: In 2017, The City purchased seven new 35 foot transit buses, of which three were a 50/50 cost share between the City and the Federal Public Transit Infrastructure Fund. City Council approved the long-term debt funding for the new transit buses at the August 8, 2017 City Council Meeting. The debt is to be paid off over a period of 10 years.	231,000		
LONG-TERM DEBT PRINCIPAL PAYMENTS TOTAL		251,400	58,000	-

Total Capital Requests (Excluding Police Items)	4,813,900	833,500	-
Police Capital		250,300	
Total Capital Spending by Funding Source including Police	4,813,900	1,083,800	-
Grand Total of All Capital Requests		5,897,700	



2019 FLEET BUDGET

COMMUNITY SERVICES - EQUIPMENT				
FL-01	Replacement of Three Grasshopper Mowers	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of 3 grasshopper mowers Units 6022, 6059, and 6066.</p> <p>Purpose: These units are 11 years and older with 1,550 to 2,100 hours, and have performed well for the City. It is now time to replace them before they need major repairs that will be more than their value. Two of these mowers will be ordered with a winter package and hydraulic brooms for snow sweeping in the winter. Many cities use this style of equipment for snow removal as they are less expensive to operate than a skid steer loader.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		95,000	
FL-02	Replacement of High Speed Mower - Unit 6135	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of one eleven foot high speed mower. Unit 6135 was purchase in 2008.</p> <p>Purpose: This unit is 11 years old with over 4,200 hours and has performed well for the city. Ten years is generally the maximum life for a mower of this style. It is now time to replace it before it requires major repairs that will be more than its value. The proposed replacement will be a 14' or 16 foot mower for more productivity.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		135,000	
FL-03	Replacement of a Zamboni - Unit 7409	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 7409, a 1996 model 520 Zamboni.</p> <p>Purpose: The replacement of 7409, a 1996 with 4,600 hours will cause a cascade effect for the City's Zambonis as the new unit will be the main ice machine at the Art Hauser Arena and all older units will be bumped down. The replacement unit will be propane, but for an additional \$40,000 the city can go green and purchase an electric Zamboni if they wish.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		135,000	



2019 FLEET BUDGET

FL-04	Aerial Truck for Building Maintenance - Replacement for Unit 4503	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 4503 with a one ton aerial truck to suit the needs of the department.</p> <p>Purpose: An aerial device is needed for this position as it is used to work on building lights, traffic lights, and other jobs that require an aerial truck. This truck is used by the building maintenances electrician. Presently the department has to put work on hold until they can borrow an aerial truck from the forestry crew or use the traffic light truck, usually both of these units are busy. If a good used or demo unit can be found , it will be considered ahead of a new unit. With the cost of this purchase, several light trucks in parks have been deferred for another year.</p> <p>This aerial truck is the replacement of a half-ton truck due to accumulated mileage and body rust. Unit 4503 will be upgraded to a unit that will better suit the departments needs. Unit 4503 has approximately 100,000 kilometers and will replace a seasonal pickup like Unit 4506, a 2000 ford which has been used as a seasonal truck since it was replaced a couple years ago.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		122,500	
FL-05	Replacement of Unit 546	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 546, a 2009 Dodge Journey, used by the water meter department.</p> <p>Purpose: Unit 546 is an old retired police unit that was moved to this position until the next budget due to the untimely failure of Unit 541, a 2006 Jeep that was cut from budget in 2017 (also an old police unit). This unit has just over 130,000km but with nearly 3,700 hours.</p> <p>Proposed Budget: \$35,000</p>		Removed by Budget Committee	
FL-06	Replacement of One Walk Behind Sweeper - Unit 5421	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of 5421, a 1992 BSC sweeper.</p> <p>Purpose: This unit has seen a lot of use and the main frame is showing structural fatigue. It is recommended that this unit be replaced in 2019 in order to prevent/avoid major repair costs. The parts for Unit 5421 are now obsolete.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		14,000	



2019 FLEET BUDGET

FL-07	Loader Tractor Replacement - Unit 4917	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of an agricultural tractor with loader with a skid steer loader.</p> <p>Purpose: Unit 4917 is an agricultural tractor with a loader that was purchased by the City in 1987. The present hour meter shows just over 2,200 hours. The City has no record on when or how many times the hour meter has been changed. The Golf course uses it for maintenance and moving different types of material around the golf course. As this unit is 32 years old, obsolesce has set in. The proposed replacement would be a tracked skid steer loader as this type of unit will be more versatile at the golf course. The new unit will be able to share some attachments that are used by parks as well.</p> <p>Funding Source: Golf Course Equipment and Golf Cart Reserve</p>		110,000	
FL-08	Golf Cart Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of 7 golf carts.</p> <p>Purpose: In order to maintain the fleet of power carts at a reasonable cost, a replacement plan was developed and in 2019 the replacement of the 7 oldest power carts is required. These units are 12 years old.</p> <p>Funding Source: Golf Course Equipment and Golf Cart Reserve</p>		53,000	
FL-09	Trailer Replacement	Capital	Reserve	Externally Funded
	<p>Detail: Unit 5018 is a 1984 Trailevator single axle trailer.</p> <p>Purpose: This 35 year old unit is no longer capable of performing the tasks its expected to do. One of the most important practices in the spring at the golf course is "tank watering" putting surfaces. The existing trailer is under extreme stress each time its used as a result of trying to haul around a 600 gallon water tank pump and hose. The replacement of this trailer will be with a Hydraulic Dump Cart Trailer, resulting in a much more efficient use of a piece of equipment. The unit will be a 4yrd/10,000 lb. capacity dump trailer with four 16" turf tires and turf tender axles, which essentially eliminates all damage to turf areas when being used. The unit will also be used for many other tasks related to hauling and dumping. Unit 5018 is not capable or designed for these tasks.</p> <p>Funding Source: Golf Course Equipment and Golf Cart Reserve</p>		16,000	



2019 FLEET BUDGET

FL-10	Turbine Blower	Capital	Reserve	Externally Funded
	<p>Detail: New Debris Blower</p> <p>Purpose: This addition will allow for a more efficient clean-up of debris that is associated with golf course maintenance (sticks, leaves, aeration cores, clippings, etc.) Leaf clean-up in the fall is constant and depending on the weather, sometimes does not get completed. Leaf clean-up is an important task for turf health. Also, a golf course free of leaves is much more enjoyable from a user perspective.</p> <p>Funding Source: Golf Course Equipment and Golf Cart Reserve</p>		12,000	
COMMUNITY SERVICES TOTAL		-	692,500	-

FIRE AND EMERGENCY SERVICES - EQUIPMENT				
FL-11	Boat Replacement 2136	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of 2136, a 2002 rescue craft.</p> <p>Purpose: Unit 2136 is a Zodiac style boat for water rescue. It is a 2002 model that has been patched and repaired to keep in service. A new unit would be a jet style boat with trailer. This will provide quicker response in critical incidents.</p> <p>Funding Source: Fire Equipment Reserve</p>		90,000	
FL-12	Replacement of Unit 2102	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 2102, a command/rescue truck.</p> <p>Purpose: Unit 2102 is a 2006 one-ton 4 X 4 F350 Crew Cab Truck with 81,000 km and 3,400 hours.</p> <p>Funding Source: Fire Equipment Reserve</p>		70,000	
FL-13	Self Contained Breathing Apparatus (SCBA) Replacement Program	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of SCBA's</p> <p>Purpose: SCBA's are capital items that are an integral piece of equipment for firefighters. They have a limited life span. This replacement program is intended to cycle the SCBA's to ensure that this equipment does not exceed it's life cycle.</p> <p>Funding Source: Fire Equipment Reserve</p>		40,000	
FIRE AND EMERGENCY SERVICES TOTAL		-	200,000	-



2019 FLEET BUDGET

PUBLIC WORKS - EQUIPMENT				
FL-14	Replacement of Street Sweeper - Unit 43	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of Unit 43 Street Sweeper.</p> <p>Purpose: Unit 43 was purchased in 1999 and will be 20 years old. There are approximately 6,000+ hours on this machine as the original hour meter failed and wasn't replaced immediately. It takes about 6 - 8 months to have a street sweeper supplied after it has been ordered. We will not trade in this unit as it is more dependable than the 2013 sweeper that was purchased in 2013. Several vacuum style sweepers were demoed and the results were okay. To maintain the current level of service and a serviceable fleet of street sweepers, this unit should be replaced at a 15 year maximum life cycle or 4,000 hours.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		400,000	
FL-15	Replacement of Two Half-ton Trucks	Capital	Reserve	Externally Funded
	<p>Detail: Replacement of two half-ton trucks - Units 101 and 124.</p> <p>Purpose: Unit 101 is a 2005 Dodge and Unit 124 is a 2012 Chevrolet extended. These trucks were involved in accidents and were written off by SGI and are therefore no longer with the City. Replacement of these units was postponed until the 2019 Budget. As a result of the direction from Council that there be no fleet replacements in 2018, the shop truck was lent out to replace Unit 124 and due to an employee vacancy, another truck was used to replace Unit 101 until the vacancy has been filled. Funds received from SGI for the written off units were put in the Equipment and Fleet Reserve, with Unit 124's payout over \$20,000.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		76,250	
FL-16	Skid Steer Replacement - Unit 26	Capital	Reserve	Externally Funded
	<p>Detail: Skid steer replacement of Unit 26.</p> <p>Purpose: Unit 26 is a 2005 A300 Bobcat skid steer. This unit is used by Public Works and has approximately 6,700 hours on it. If possible, and we can get a machine that has the same style of quick attach system, we will be able to re-use the majority of the attachments. This unit was originally scheduled for replacement in 2018.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		127,000	



2019 FLEET BUDGET

FL-17	Transit For Disabled Bus Replacement - Unit 444	Capital	Reserve	Externally Funded
	<p>Detail: Purchase of a Transit for Disabled Bus, replacement of Unit 444, a 2010 Ford E450.</p> <p>Purpose: In the Community Service Centre's 2018 Budget submission, the operations manager requested that the City purchase another Transit for Disabled(TFD) bus due to the age of the existing TFD vehicle fleet.</p> <p>In order to accommodate this request, it is suggested that the City only proceed with this request contingent on capital funding grant approval from the provincial Transit Assistance for Persons with Disabilities (TAPD) program. Total cost of a replacement bus is \$110,000, however, if the TAPD program provides funding, the amount of grant provided would be \$55,000.</p> <p>In 2017 structural repairs were done to this bus due to rust and more major repairs are expected to be required in order to pass a safety test in 2019. If a new bus is purchased in 2019 it would go into service in early 2020. This bus presently has 180,000 km on it.</p> <p>Funding Source: Equipment and Fleet Reserve and Transit Assistance for Persons with Disabilities Program</p>		55,000	55,000
FL-18	Single Axle Trailer Replacements 485 and 5016	Capital	Reserve	Externally Funded
	<p>Detail: Unit 485 and Unit 5016 are 1982 single axle equipment trailers. Unit 5016 is hydraulically lowered for loading equipment that cannot climb ramps.</p> <p>Purpose: These trailers are used by the Public Works and Community Services departments to haul equipment and miscellaneous materials. They are over 36 years old and have been fixed and repaired numerous times over the years and are due for replacement.</p> <p>Funding Source: Equipment and Fleet Reserve</p>		19,000	
PUBLIC WORKS TOTAL		-	677,250	55,000



2019 FLEET BUDGET

Fleet Summary	Capital	Reserve	Externally Funded
Total Fleet Purchases (Excluding Police Items)	-	1,569,750	55,000
Police Fleet Purchases	-	220,000	-
Total Fleet Purchases by Funding Source Including Police	-	1,789,750	55,000
Grand Total of Fleet Purchase Requests		1,844,750	



2019 RESERVE ALLOCATIONS

Summary of 2019 General Fund Budgeted Reserve Allocations

Alfred Jenkins Field House Improvements Reserve	\$ 103,500
Arena's Improvements Reserve	38,530
Civic Facilities Reserve	1,495,220
Community Services Building Reserve	15,000
Community Services Special Event Marketing Reserve - Transfer from	(59,790)
Destination Marketing Levy	299,500
Downtown Improvement Reserve	40,000
Downtown Improvement Reserve - Transfer from	(48,500)
EA Rawlinson Facility Fee Reserve	65,000
EA Rawlinson Mechanical Equipment Reserve	10,000
Equipment and Fleet Reserve	1,500,000
Fire Equipment Reserve	300,000
Future Infrastructure Reserve	375,000
Golf Course Cart Reserve	40,000
Golf Course Equipment Reserve	80,000
Golf Course Improvements Reserve	59,240
Information Technology Reserve	151,600
Kinsmen Water Park Surcharge Reserve	20,500
Kinsmen Water Park Surcharge Reserve - Transfer from	(15,000)
Land Development Reserve - - Transfer from	(60,000)
PA Slo Pitch League Reserve	32,500
PADBID Operating Reserve	3,200
PAGCC Mechanical Equipment Reserve	10,000
Pehonan Parkway Reserve	82,000
Pehonan Parkway Reserve - Transfer from	(30,000)
Police Capital Reserve	250,300
Police Equipment Reserve	250,000
Police Operating Reserve - Transfer from	(200,000)
Community Mobilization PA Reseve - Transfer from	(89,660)
Prime Minister's Park Improvement Reserve	1,580
Project Beach Reserve	3,000
Project Triple Play	51,250
Public Art Capital Reserve	30,000
Public Transit Reserve	200,000
Tourism Reserve - Transfer from	(1,010)
TOTAL	\$ 5,002,960